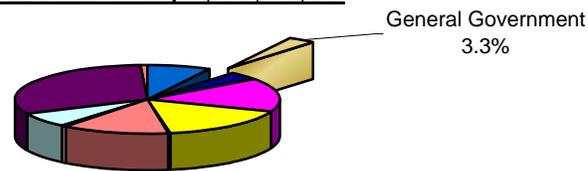
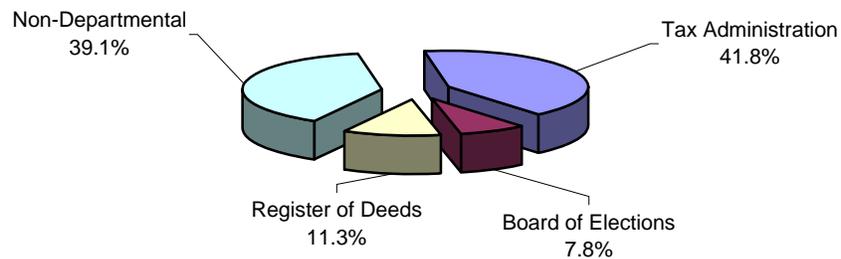


General Government Service Area

FY 2012 Total County - \$387,351,489



FY 2012 General Government County Dollars - \$12,714,359

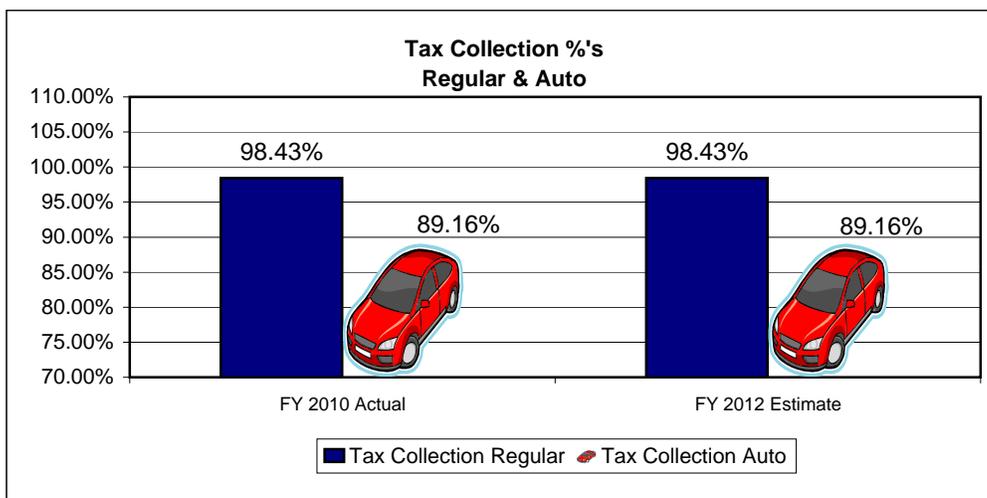
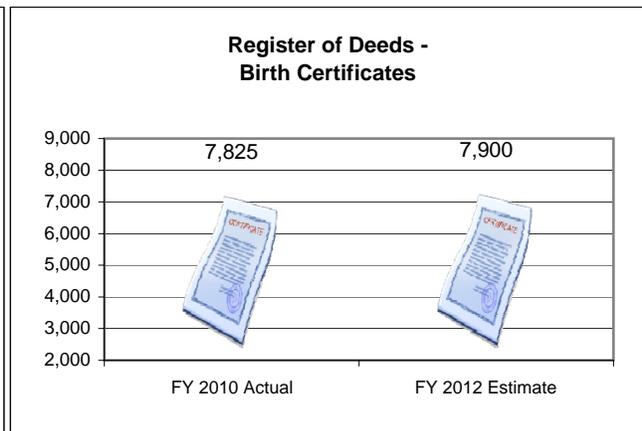
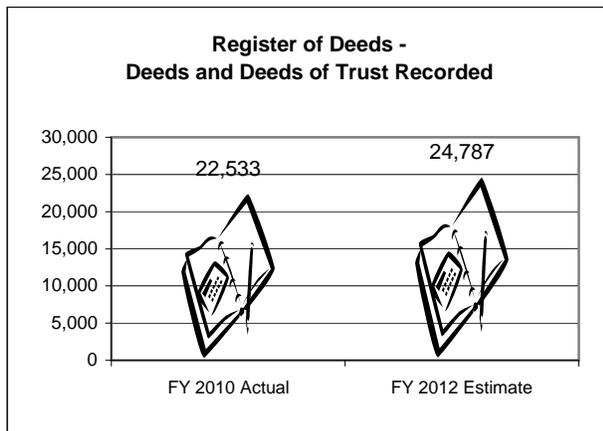
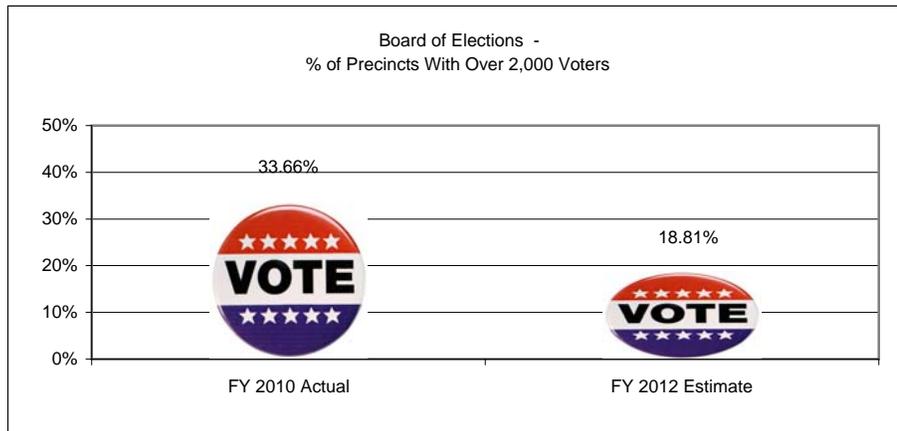


OPERATING POLICIES AND GOALS:

To provide certain services and functions which are the responsibilities of all county governments, and other services, which the Board of Commissioners has determined to be necessary and appropriate. This will be accomplished by:

- a. Administering fair and impartial elections, and maintaining accurate voting records.
- b. Setting and executing County policies.
- c. Maintaining public records in accordance with regulations and statutes, and making these records readily available to the public.
- d. Appraising property, processing property tax billings, and collecting taxes and fees.

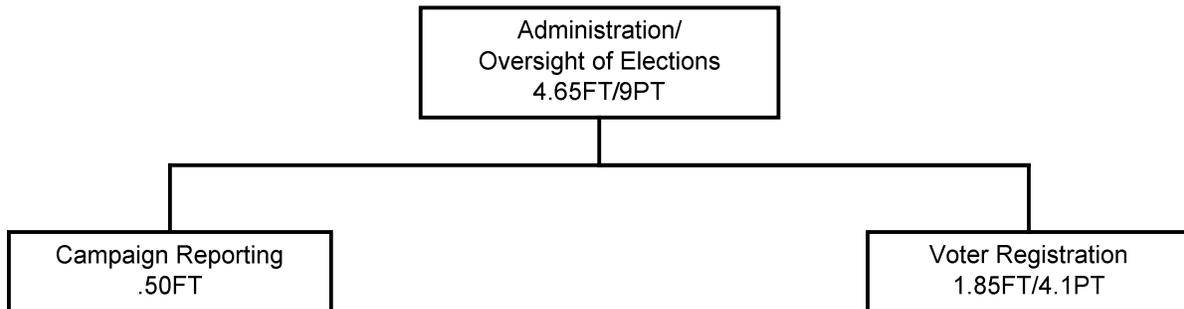
General Government Service Area



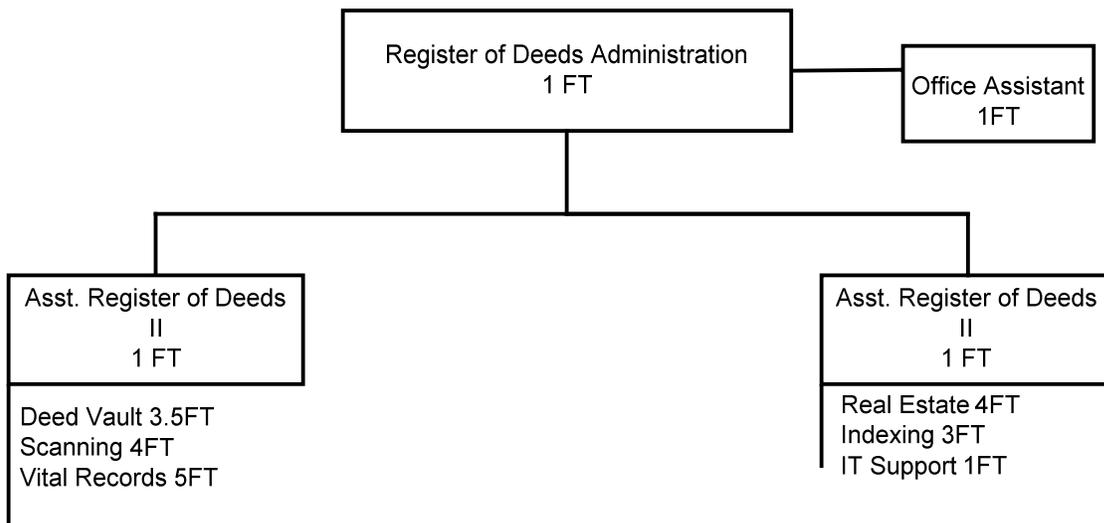
Forsyth County Personnel By General Government Service Area

| | FY 09-10 Prior Year <u>Actual</u> | FY 10-11 Current Year <u>Original</u> <u>Estimate</u> | <u>Request</u> | FY 11-12 Continuation <u>Recommend</u> | <u>Adopted</u> |
|--------------------------------|---|---|----------------|--|----------------|
| <u>Department</u> | | | | | |
| Board of Elections | | | | | |
| Full | 7 | 7 | 7 | 7 | 7 |
| Part | 3 | 3 | 3 | 3 | 3 |
| Register of Deeds | | | | | |
| Full | 25 | 24 | 24 | 22 | 22 |
| Part | 0 | 1 | 1 | 1 | 1 |
| Tax Assessing | | | | | |
| Full | 76 | 76 | 76 | 76 | 76 |
| Part | 10 | 10 | 10 | 10 | 10 |
| | | | | | |
| TOTAL SERVICE AREA - FT | 108 | 107 | 107 | 105 | 105 |
| TOTAL SERVICE AREA - PT | 13 | 14 | 14 | 14 | 14 |

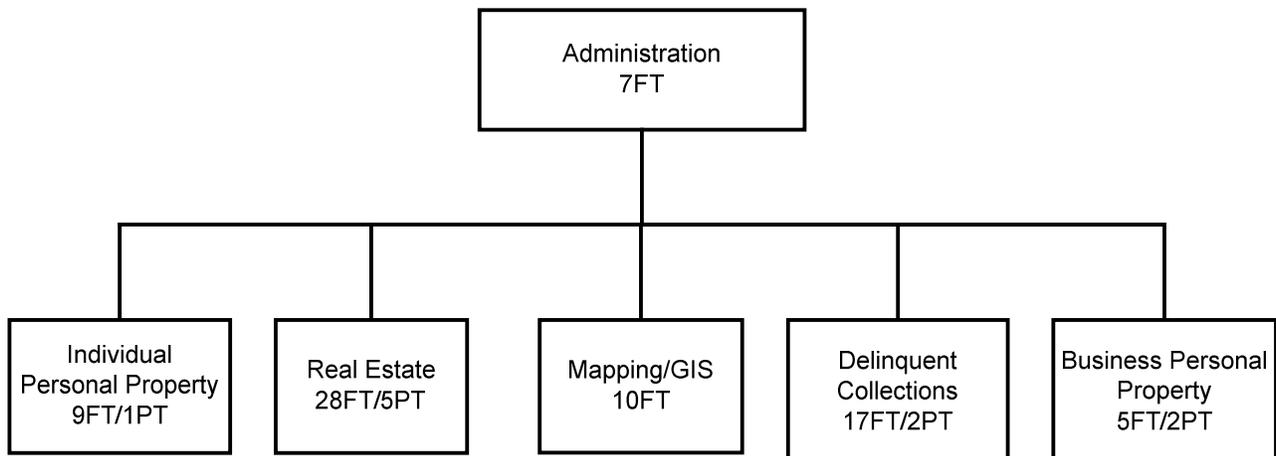
Board of Elections



Register of Deeds



Tax Administration



Board of Elections

MISSION STATEMENT

To administer fair and impartial elections, register voters & accept campaign reports in accordance with Federal, State, County and Municipal laws and regulations.

BUDGET HIGHLIGHTS

Expenditures for the Board of Elections increase significantly in FY 12 due to both expenditure increases and revenue decreases. There will be two (2) elections in FY 12 compared to one election in FY 11. Expenditures increase 9.3% (\$84,145) over Current Year Original budget due to municipal elections in Bethania, Clemmons, Kernersville, Rural Hall, Lewisville, Tobaccoville, and Walkertown. These elections will be reimbursed by the municipalities.

Revenue decreases due to changes in the City/County Agreement which discontinued municipal reimbursement for general Board of Election administration and county-wide elections.

The other election in FY 12 is the County-wide Regular Primary in May 2012. This Primary will include the Presidential Primary, the NC gubernatorial Primary, and the primaries for the U.S. House of Representatives. The County-wide Regular Primary's costs are not reimbursed by municipalities.

PERFORMANCE MEASURES

| | <u>FY 2010 ACTUAL</u> | <u>FY 2011 ESTIMATE</u> | <u>FY 2012 ESTIMATE</u> |
|---|---------------------------|-----------------------------|-----------------------------|
| These measures relate to the County goal: Provide certain services & functions which are the responsibilities of all County governments, and other services, which the Board of Commissioners has determined to be necessary and appropriate. | | | |
| # Elections | 3 | 1 | 2 |
| # Precincts/ # over 3,000 reg. | 101/34 | 101/34 | 101/19 |
| Have 3,000 or less voters per precinct % of goal accomplished | 66.3% | 66.3% | 81.0% |

PROGRAM SUMMARY

| | <u>FY 09-10 Prior Year Actual</u> | <u>FY 10-11 Current Year Original Estimate</u> | | <u>FY 11-12 Continuation Request</u> | <u>Recommend</u> | <u>Adopted</u> |
|-----------------------------|---|---|-----------------------|--|-----------------------|----------------|
| Registration & Maint. | 548,376 | 609,210 | 595,442 | 629,233 | 619,760 | |
| State, County & Mun. Elect. | 425,495 | 296,720 | 252,336 | 372,690 | 370,315 | |
| Total | <u>973,871</u> | <u>905,930</u> | <u>847,778</u> | <u>1,001,923</u> | <u>990,075</u> | |

Registration & Maintenance maintains current records, keeps accurate counts of new & changed registration, assigns voters to correct districts (congress, state, senate, judicial, state house, municipality, ward, commissioner & school). Keep records of voters voting. Continues implementation of National Voter Registration Act & NC's rewritten voter registration laws; sends verifications and confirmations to voters and keeps track of returns, coordinates registration system to be compatible with new State registration system.

State, County & Municipal Elections conducts elections as required or requested by Federal, State and Local Governments.

Board of Elections

| | FY 09-10 Prior Year Actual | FY 10-11 Current Year Original | Estimate | Request | FY 11-12 Continuation Recommend | Adopted |
|--------------------------------|----------------------------------|--------------------------------------|-----------------------|-------------------------|---------------------------------------|--|
| EXPENDITURES | | | | | | |
| Personal Services | | | | | | |
| Salaries & Wages | 587,094 | 438,059 | 435,287 | 517,426 | 517,066 | |
| Employee Benefits | 100,897 | 89,770 | 97,307 | 98,842 | 98,789 | |
| Board Compensation | 8,283 | 9,040 | 9,040 | 9,040 | 9,040 | |
| Total Personal Services | 696,274 | 536,869 | 541,634 | 625,308 | 624,895 | |
| Operating Expenditures | | | | | | |
| Professional Fees | 61,848 | 100,720 | 70,884 | 76,800 | 76,800 | |
| Maintenance Service | 5,536 | 61,080 | 60,880 | 65,858 | 65,843 | <i>Temp agency workers to help prepare for elections, janitorial services for precincts.</i> |
| Rent | 31,454 | 10,500 | 10,050 | 45,200 | 45,200 | <i>Statutorily required maintenance for voting equipment, other equipment maintenance.</i> |
| Other Purchased Services | 103,738 | 109,396 | 98,944 | 110,666 | 110,666 | <i>Precinct space rental, truck rental to transport voting equipment.</i> |
| Training & Conference | 12,449 | 14,030 | 15,487 | 23,209 | 14,789 | <i>Voter card printing, software maintenance, ballot printing, advertising, insurance premiums, precinct phone services.</i> |
| General Supplies | 44,057 | 38,300 | 37,631 | 38,605 | 35,605 | <i>Includes mileage for election workers.</i> |
| Operating Supplies | 15,856 | 27,500 | 6,883 | 9,640 | 9,640 | <i>Supplies & small equipment for office, elections.</i> |
| Other Operating Costs | 2,659 | 7,535 | 5,385 | 6,637 | 6,637 | <i>Supplies, computer software.</i> |
| Total Operating Exps. | 277,597 | 369,061 | 306,144 | 376,615 | 365,180 | <i>Memberships & dues, insurance claims.</i> |
| Total Expenditures | <u>973,871</u> | <u>905,930</u> | <u>847,778</u> | <u>1,001,923</u> | <u>990,075</u> | |
| Cost-Sharing Expenses | 76,388 | 80,653 | 70,307 | 94,449 | 94,449 | |
| Contra-Expenses | 0 | 0 | 0 | 0 | 0 | |
| REVENUES | <u>498,794</u> | <u>307,705</u> | <u>0</u> | <u>64,615</u> | <u>64,125</u> | |
| Positions:FT/PT | 7/3 | 7/3 | 7/3 | 7/3 | 7/3 | |

Non-Departmental

Non-departmental is a group of accounts that are general in nature and apply to more than one department. These accounts are more centrally controlled by locating them in Non-Departmental. Every effort is made to include all feasible expenditures and revenues within operating budgets so that the accounts included in Non-Departmental are kept to a minimum.

Personal Services includes a negative \$3,000,000 for estimated salary savings in all departments (salary slippage is included here since it is not possible to predict the departments in which vacancies will occur). Also included in Personal Services is \$2,733,652 for retiree hospitalization. This expense is partially offset by \$368,540 in revenue from premiums paid by retirees. Personal Services also reflects a negative \$356,931 for anticipated savings due to an 8 hour furlough for all full time employees. Personal Services includes \$554,065 for employee Performance Adjustments. Performance adjustments average 1.03% with a range of 0.5% - 1.5% depending on the employee's evaluation rating.

Non-departmental also includes \$1,600,000 for Other Post Employee Benefits (OPEB). These costs are allocated to each department near the end of each fiscal year based on full time salary costs.

Operating Expenses include \$71,000 for audit fees, \$18,000 for survivor benefits, and \$145,808 for memberships with the new Piedmont Triad Council of Government, NCACC, Institute of Government, and NACO.

Contingency includes \$600,000 for General Contingency and \$300,000 for Special Gifts. Special Gifts provide a mechanism to distribute unanticipated small donations/gifts to departments as they are received during the year. Substantial donations (typically \$7,500 or greater) are forwarded to the County Commissioners for their approval.

Prior year encumbrances of \$1,800,000 are included in FY 12 for items/services that were budgeted for & encumbered, but not completely processed in FY 11.

Payments To Other Agencies provides \$490,000 for distribution of State funds to the Utilities Commission for disposal of tires (offset by revenue).

Revenues include funds to offset expenditures such as special gifts, tire disposal, and retirees hospitalization. Other general revenues such as property tax and sales taxes are budgeted in Non-Departmental, but are discussed elsewhere and are not shown here.

A change from the Current Year Budget is how the two Education Debt Leveling Plans to be used for future education related debt repayment are accounted for. In Current and Prior years, the budget would include a Contingency Designation for the 2008 EDLP which represents 3¢ on the tax rate and is connected to the November 2006 Bond Referendum. The second plan, approved in FY 10, represents 1.1¢ on the tax rate and is connected to the November 2006 Bond Referendum. The Contingency Designations would be the equivalent of the 4.1¢ generated for EDLP. This confused the budget because it is not an actual expenditure in the current year. The tax revenue generated goes into EDLP reserves to be used for future debt payments. These designations will no longer be made in the budget and only actual EDLP to be used in a fiscal year will be budgeted in the Debt Service Department.

The Current Year Estimate includes a transfer of \$2,969,273 to the 2011 Pay-Go CPO and a transfer of \$3,400,000 to the 2007 Schools CPO for various projects approved by the Board of County Commissioners.

PROGRAM SUMMARY

County goal: Provide certain services and functions which are the responsibilities of all county governments, and other services, which the Board of Commissioners has determined to be necessary and appropriate.

| | FY 09-10 | FY 10-11 | | FY 11-12 | | |
|------------------|-------------------|---------------------|-----------------|---------------------|------------------|----------------|
| | Prior Year | Current Year | | Continuation | | |
| | Actual | Original | Estimate | Request | Recommend | Adopted |
| Non-Departmental | 7,454,771 | 19,678,517 | 9,822,982 | 5,582,340 | 4,975,594 | |

Non-Departmental

| | FY 09-10 Prior Year Actual | FY 10-11 Current Year Original | Estimate | Request | FY 11-12 Continuation Recommend | Adopted |
|--------------------------------|---|--------------------------------------|-------------------------|--|---------------------------------------|---------|
| EXPENDITURES | | | | | | |
| Personal Services | | | | | | |
| Salary Savings | 0 | (2,400,000) | 0 | (3,000,000) | (3,000,000) | |
| Employee Furlough | 0 | 0 | 0 | 0 | (356,931) | |
| Retiree Hospitalization | 2,526,054 | 2,500,342 | 2,687,250 | 2,733,652 | 2,733,652 | |
| Post Employment Benefits | 0 | 1,600,000 | 0 | 1,600,000 | 1,600,000 | |
| Merit For Employees | 0 | 800,270 | 0 | 803,880 | 554,065 | |
| Total Personal Services | 2,526,054 | 2,500,612 | 2,687,250 | 2,137,532 | 1,530,786 | |
| Operating Expenditures | | | | | | |
| Professional Fees | 68,575 | 71,000 | 71,000 | 71,000 | 71,000 | |
| Other Operating Costs | 181,044 | 195,459 | 185,459 | 163,808 | 163,808 | |
| | | | | <i>Memberships \$145,808, survivor benefits \$18,000.</i> | | |
| Prior Year Encumbrances | 0 | 1,800,000 | 0 | 1,800,000 | 1,800,000 | |
| Contingency | 0 | 1,050,000 | 0 | 900,000 | 900,000 | |
| | | | | <i>\$600,000 general contingency, \$300,000 special gifts.</i> | | |
| Total Operating Exps. | 249,619 | 3,116,459 | 256,459 | 2,934,808 | 2,934,808 | |
| Payments T/O Agencies | 460,098 | 510,000 | 510,000 | 510,000 | 510,000 | |
| | <i>Pass-through funds tire disposal fees (\$490,000), School PEG channel (\$20,000). 100% revenue offset.</i> | | | | | |
| Operating Transfers Out | 4,219,000 | 0 | 6,369,273 | 0 | 0 | |
| | <i>CYE: Transfers to 2011 Pay-Go & 2007 Schools CPO's.</i> | | | | | |
| Capital Outlay - B/O | | | | | | |
| 2006 Ed Debt Level Plan | 0 | 9,915,692 | 0 | 0 | 0 | |
| 2008 Ed Debt Level Plan | 0 | 3,635,754 | 0 | 0 | 0 | |
| Total Expenditures | <u>7,454,771</u> | <u>19,678,517</u> | <u>9,822,982</u> | <u>5,582,340</u> | <u>4,975,594</u> | |
| REVENUES | | | | | | |
| | <u>764,909</u> | <u>1,214,146</u> | <u>401,564</u> | <u>1,192,955</u> | <u>1,192,955</u> | |
| | <i>Tire disposal fees (\$490,000), special gifts (\$300,000), retirees hospitalization (\$382,955) School PEG Channel (\$20,000).</i> | | | | | |

Register of Deeds

MISSION STATEMENT

To record and maintain public records in accordance with regulations and statutes. To make records readily available to the public.

BUDGET HIGHLIGHTS

The Register of Deeds budget request reflects a \$4,748 or 0.3% increase over the Current Year Original funding level. The primary driver of this request is a preservation project the Register of Deeds will undertake in FY 12. This project will be funded with Automation Enhancement funds. The Register of Deeds anticipates using \$247,000 of Automation funds in FY 2012.

Revenue has stabilized somewhat from the decline over the past few years, however, no increase is projected for FY 2012

The Register of Deeds has eliminated two positions from the FY 12 budget. One position was shifted to the County Manager's Office and one was deleted due to workload in the department.

PERFORMANCE MEASURES

| | <u>FY 2010 ACTUAL</u> | <u>FY 2011 ESTIMATE</u> | <u>FY 2012 ESTIMATE</u> |
|--|---------------------------|-----------------------------|-----------------------------|
| These measures relate to the County goal: Provide certain services & functions which are the responsibilities of all governments, and other services, which the Board of Commissioners has determined to be necessary and appropriate. | | | |
| Deeds Recorded | 10,150 | 10,000 | 11,165 |
| Deeds of Trust | 12,383 | 12,000 | 13,622 |
| UCC | 468 | 450 | 515 |
| Real Estate Copies | 23,427 | 23,000 | 23,500 |
| Birth Certificates | 7,825 | 7,900 | 7,900 |
| Death Certificates | 5,035 | 5,500 | 5,100 |
| Marriage Certificates | 1,937 | 2,000 | 20,000 |
| Vital Records Copies | 54,685 | 55,000 | 55,000 |

PROGRAM SUMMARY

| | <u>FY 09-10 Prior Year Actual</u> | <u>FY 10-11 Current Year Original</u> | <u>Estimate</u> | <u>FY 11-12 Continuation Request</u> | <u>Recommend</u> | <u>Adopted</u> |
|------------------------|---|---|------------------|--|------------------|----------------|
| Register of Deeds | 1,251,963 | 1,220,473 | 1,248,020 | 1,203,465 | 1,191,045 | |
| Automation Enhancement | 69,152 | 205,000 | 221,950 | 247,000 | 247,000 | |
| | <u>1,321,115</u> | <u>1,425,473</u> | <u>1,469,970</u> | <u>1,450,465</u> | <u>1,438,045</u> | |

Register of Deeds provides the following services: Vital Records files birth, death and marriage licenses; Real Estate Intake receives & records real property deeds, deeds of trust, business incorporations and other legal documents; Scanning department creates images for all real estate & vital records documents; & Record/Storage & Retrieval is the area where real estate records are stored and retrieved; U.C.C. files and maintains Uniform Commercial Code Financing Statements for storage and retrieval.

Automation Enhancement provides funds to increase technology within the Register of Deeds Office. Funds generated are set by North Carolina General Statute and may be used only to enhance the department's technology and not supplant County funding for the Register of Deeds Office.

Register of Deeds

| | FY 09-10 Prior Year Actual | FY 10-11 Current Year Original | Estimate | Request | FY 11-12 Continuation Recommend | Adopted |
|--------------------------------|----------------------------------|--------------------------------------|-------------------------|-------------------------|---------------------------------------|---|
| EXPENDITURES | | | | | | |
| Personal Services | | | | | | |
| Salaries & Wages | 880,741 | 870,516 | 880,882 | 847,697 | 838,817 | |
| Employee Benefits | 313,681 | 318,067 | 341,833 | 327,206 | 325,916 | |
| | | | | | | <i>Includes Register of Deeds supplemental retirement.</i> |
| Total Personal Services | 1,194,422 | 1,188,583 | 1,222,715 | 1,174,903 | 1,164,733 | |
| Operating Expenditures | | | | | | |
| Maintenance Service | 20,050 | 23,000 | 22,500 | 22,000 | 22,000 | |
| | | | | | | <i>Maintenance on imaging equipment, scanners, & other office equipment.</i> |
| Rent | 500 | 0 | 500 | 500 | 500 | |
| Other Purchased Services | 51,677 | 128,390 | 169,880 | 171,690 | 171,690 | |
| | | | | | | <i>Automation funds to preserve old plats/deed books. Creation of microfilm & digital imaging of old microfilm.</i> |
| Training & Conference | 5,532 | 5,700 | 4,450 | 5,700 | 5,500 | |
| General Supplies | 38,605 | 42,800 | 36,716 | 40,150 | 39,100 | |
| | | | | | | <i>Statute updates, office supplies.</i> |
| Operating Supplies | 3,860 | 4,000 | 5,284 | 13,000 | 12,000 | |
| | | | | | | <i>Copier & imaging supplies; CDs; microfilm supplies; toner.</i> |
| Other Operating Costs | 875 | 3,000 | 2,925 | 2,522 | 2,522 | |
| | | | | | | <i>Insurance claims; memberships & dues.</i> |
| Total Operating Exps. | 121,099 | 206,890 | 242,255 | 255,562 | 253,312 | |
| Capital Outlay | 5,594 | 30,000 | 5,000 | 20,000 | 20,000 | |
| | | | | | | <i>CYE - Archive writer for microfilm creation.</i> |
| Total Expenditures | <u>1,321,115</u> | <u>1,425,473</u> | <u>1,469,970</u> | <u>1,450,465</u> | <u>1,438,045</u> | |
| Cost-Sharing Expenses | 144,564 | 154,510 | 144,056 | 146,686 | 146,686 | |
| Contra-Expenses | 0 | 0 | 0 | 0 | 0 | |
| REVENUES | <u>2,842,204</u> | <u>2,734,400</u> | <u>2,653,731</u> | <u>2,626,610</u> | <u>2,615,210</u> | |

Positions:FT/PT

25/0

24/1

24/1

22/1

22/1

1FT position deleted; 1FT position reallocated to the Manager's Office.

Tax Administration

MISSION STATEMENT

To list, discover, appraise and maintain the ownership of all taxable and non-taxable property located in Forsyth County for ad valorem tax purposes as set forth in the Machinery Act of North Carolina. To process payments and enforce collection of ad valorem taxes and non-tax revenue within the limits of the General Statutes and applicable ordinances.

BUDGET HIGHLIGHTS

The Recommended budget reflects a net County dollar decrease of \$17,226 or .4% over the FY 11 Original budget. The increase is attributable to cuts in part-time salaries and longevity.

Revenues are up slightly due to reimbursements from the municipalities for tax collection services.

PERFORMANCE MEASURES

| | <u>FY 2010 ACTUAL</u> | <u>FY 2011 ESTIMATE</u> | <u>FY 2012 ESTIMATE</u> |
|--|---------------------------|-----------------------------|-----------------------------|
| These measures relate to the County goal: Provide certain services & functions which are the responsibilities of all governments, and other services, which the Board of Commissioners has determined to be necessary and appropriate. | | | |
| Building Permits | 13,897 | 12,497 | 12,500 |
| Property Transfers | 14,380 | 13,350 | 13,000 |
| Board of E & R Appeals | 3,998 | 722 | 600 |
| PTC Appeals | 15 | 68 | 30 |
| Tax Collection %-Regular | 98.43% | 98.43% | 98.43% |
| Tax Collection %-Autos | 89.16% | 89.16% | 89.16% |
| Process deeds - days past recording | 4 | 4 | 4 |
| Process deed splits - days past received | 17 | 17 | 15 |
| Process plats - days past received | 12 | 12 | 10 |

PROGRAM SUMMARY

| | <u>FY 09-10 Prior Year Actual</u> | <u>FY 10-11 Current Year Original Estimate</u> | | <u>FY 11-12 Continuation Request Recommend</u> | <u>Adopted</u> |
|-------------------------|---|---|-------------------------|---|-------------------------|
| Tax Assessing | 2,663,549 | 3,021,792 | 2,927,279 | 2,651,948 | 2,604,953 |
| Quadrennial Reappraisal | 940,471 | 668,460 | 618,405 | 1,096,072 | 1,065,732 |
| Tax Collection | 1,482,293 | 1,615,736 | 1,566,056 | 1,650,647 | 1,640,140 |
| Total | <u>5,086,313</u> | <u>5,305,988</u> | <u>5,111,740</u> | <u>5,398,667</u> | <u>5,310,825</u> |

Tax Assessing carries out services and activities regarding general administration of Ad Valorem taxation.

Quadrennial Reappraisal carries out the reappraisal of all real estate on a 4-year cycle in-house.

Tax Collection processes payments on all taxes, ambulance, licenses parking tickets, hotel/motel tourism tax. City of Winston-Salem sanitation liens, street assessments and mapping fees.

Tax Administration

| | FY 09-10 Prior Year Actual | FY 10-11 Current Year Original | Estimate | Request | FY 11-12 Continuation Recommend | Adopted |
|--------------------------------|----------------------------------|--------------------------------------|------------------|------------------|---------------------------------------|---|
| EXPENDITURES | | | | | | |
| Personal Services | | | | | | |
| Salaries & Wages | 3,089,073 | 3,122,037 | 3,046,411 | 3,194,106 | 3,134,378 | |
| Other Employee Comp. | 40,000 | 0 | 0 | 0 | 0 | |
| Employee Benefits | 1,021,025 | 1,052,849 | 1,069,900 | 1,114,919 | 1,108,471 | |
| Board Compensation | 6,675 | 7,500 | 3,500 | 5,625 | 5,625 | |
| Total Personal Services | 4,156,773 | 4,182,386 | 4,119,811 | 4,314,650 | 4,248,474 | |
| Operating Expenditures | | | | | | |
| Professional Fees | 131,536 | 176,000 | 143,000 | 176,000 | 176,000 | |
| | | | | | | <i>Audit services, motor vehicle pricing service, legal fees for foreclosures.</i> |
| Maintenance Service | 1,085 | 6,505 | 6,505 | 7,605 | 6,505 | |
| | | | | | | <i>Map reproducer, maintenance.</i> |
| Rent | 216 | 216 | 216 | 216 | 216 | |
| Construction Services | 8,048 | 0 | 0 | 0 | 0 | |
| Other Purchased Services | 700,592 | 778,295 | 692,626 | 730,399 | 727,899 | |
| | | | | | | <i>Software license \$14K, advertising \$53K, tax mail processing \$430K, lockbox \$105K, collection svcs. \$65K, insurance premiums \$11K.</i> |
| Training & Conference | 42,327 | 50,885 | 43,585 | 50,438 | 50,238 | |
| | | | | | | <i>Training for certification, required travel, personal mileage.</i> |
| General Supplies | 12,642 | 32,396 | 28,092 | 27,464 | 27,464 | |
| | | | | | | <i>Small equipment, books & subscriptions, office supplies.</i> |
| Operating Supplies | 4,850 | 17,700 | 14,380 | 17,800 | 17,700 | |
| | | | | | | <i>Envelopes, mapping paper, plotting paper, tapes, files.</i> |
| Other Operating Costs | 16,141 | 61,605 | 40,060 | 59,095 | 56,329 | |
| | | | | | | <i>Legal and court \$30K, memberships & dues, insurance claims \$20K.</i> |
| Total Operating Exps. | 917,437 | 1,123,602 | 968,464 | 1,069,017 | 1,062,351 | |
| Capital Outlay | 12,103 | 0 | 23,465 | 15,000 | 0 | |
| | | | | | | <i>Data collection software.</i> |
| Total Expenditures | 5,086,313 | 5,305,988 | 5,111,740 | 5,398,667 | 5,310,825 | |
| Cost-Sharing Expenses | 891,819 | 990,975 | 976,556 | 934,308 | 934,308 | |
| Contra-Expenses | (400) | 0 | (54) | 0 | 0 | |
| REVENUES | 974,888 | 999,300 | 970,725 | 1,027,279 | 1,021,363 | |
| Positions:FT/PT | 76/10 | 76/10 | 76/10 | 76/10 | 76/10 | |